

Dr. Bellings

Washington D.C.

May 15 / 84

Dear President Gilman.

I had hoped to have seen you before this but my office work is very pressing, and I will write now and hope to see you next week. From all that I could learn Sander Brunton's health is impaired and it is feared that his lungs may be permanently affected. Several London and Edinburgh men with whom I talked about a professor of Experimental pharmacology united in saying that the best man they knew was Dr Matthew Hay - now professor of Medical jurisprudence in the University of Aberdeen, and formerly assistant to Dr Fraser, the Professor of Materia

Medica in Edinburgh.

His principal original work thus far published is "An experimental investigation of the physiological action of Saline Cathartics," which first appeared in vols XVI & XVII of the Journal of Anatomy & Physiology and has just been printed as a separate volume of about 200 pp.

You will find some papers by him in the "Practitioner" for 1883.

I think it is worth while to make some further inquiries about him.

I shall see Brewster in July.

Yours very sincerely

J. S. Billings,

President D.C. Gilman,

J. H. U.

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PRESIDENT'S OFFICE.

Washington D.C.

June 2 / 84

Dear President Eliot

I enclose a note
just received from Professor Reaser
of Edinburgh. I suppose it had
better be filed with Dr. Hay's letter.

I am very sorry that I shall
not be able to be with you on
Thursday but I had accepted an
invitation to the dinner to be given
to Dr. Stille in Phila on that
day - And I owe him that token
of respect. Very sincerely yours
John S. Williams

Dr. Billings
June 2/84

Dr. J. C. Tipton
June 16/84

J. C. Tipton

A note of this
kind is sent

to the
author of the

book, and
the author of the

book, and
the author of the

book, and
the author of the

book, and
the author of the

book, and
the author of the

Medical

Dr Matthew Hay

School

Pharmacy

College

Neue Wilhelm Strasse, 2.

J.H.C.

Berlin.

11th May 1874.

Resigned

Dear Sir,

Allow me to introduce myself:
- Dr Matthew Hay, Professor of Medical
Jurisprudence & Toxicology in the
University of Aberdeen, Scotland;
formerly Assistant to Professor
J. R. Fraser (*Materia Medica*)
Edinburgh.

Before leaving Scotland for
Germany Professor Fraser in-
formed me that you had
spoken to him of a proposal
to found in the State a
large institute for the pro-
secution of pharmacological
research, and he also told
me that he had kindly
mentioned my name to you
as that of a possible candidate
for the directorship. In
accordance

accordance with his suggestion I
sent you a few days ago a
copy of my testimonials where
I was a candidate for the Chair
I now hold, as also copies of
most of my published papers.
I am sorry that at the time
I sent these I had not ^{by me} a
copy of my paper on the
Chemistry of nitroglycerine, but
you will find it in the most
recent number of the Transactions
of the Royal Society of Edinburgh,
which your world-renowned
library is certain to contain.
I may add that I have sent
you altogether three packets
of papers;— one of testimonials,
another of work on Saline Calcareous;
and a third of various papers.
I hope you have received them
all safely.

I have not sent these papers
as a declaration of candidature
for

Dr. Hay

to

Dr. Bellings

May 11/84

I am a candidate for the Chair
of my testimony as witness
I am told, as also copies of
published papers.

J. H. V.

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PRESIDENT'S OFFICE.

copy of my paper on the
chemistry of nitro-cellulose, but
you will find it in the
recent number of the Association
of Physical Society of Edinburgh.
which your work contains
I may say that I have sent
you about three packets
of papers; one of testimonials,
another of work on 'Value Cellulose',
and a third of various papers.
I hope you have received them
all safely. I have not sent the papers
as a contribution of an address
for

for the directorship, but simply at
the suggestion, or rather request, of
Prof. Fraser. They may, however,
be sufficient to form a basis
for further inquiries or com-
munications. I have not as yet
received very vague information
as to the requirements for the
post or as to its advantages
& emoluments. I may, however,
say this much that if original
research is to be the main object
of the Institute, there is nothing
I desire more than to be so
placed that I could devote
my whole time and energies
to such work. I am well
acquainted with the arrangements
of most of the continental & British
laboratories, and am largely
responsible for the planning
of the rooms & fittings of the
pharmacological department
of the University of Edinburgh.

Dr
Hay



20th May, 1884.

Dear Dr. Billings,

After our conversation regarding
the new post in Pharmacology, I
asked Professor Hay to send you
copies of several of his papers, which
I hope you have received.

I do not think there is anyone
in this country so well qualified
for the post. If you entertain
his claims, I would suggest
a reference to Gordon Sutherland,
Brunton, I never for their
opinion. Although I spoke to Hay
on

J. H. U.

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PRESIDENT'S OFFICE.

Dr T. R. Fraser
de
Or Hay
May 20/84

Hay on the subject. I do not
know if he would be willing
to leave this country, as I was
not in a position to state
the particular inducements.

We were all much gratified
by your great kindness in
visiting Edinburgh at the 100.
Centenary Festival. I much
wish you could have made a
longer stay.

With kind regards,
Yours very truly,

Thomas R. Fraser.

J. H. U.

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PRESIDENT'S OFFICE

Washington D.C.

May 26 /84

Dear President Gilman,

I enclose for your information a letter just received from Dr. Matthew Hay. I have replied to it stating the objects and wishes of the University in commencing the organization of its Medical Department, and expressing the hope that I shall meet him personally this summer.

I had a pleasant talk with Dr. Welsh - and should not be surprised if he went abroad when I do.

Very sincerely yours
J. S. Billings

Dr. Billings

May 28/84

J. H. U.
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PRESIDENT'S OFFICE

Dr Billings

Washington D.C.
June 16 /84

Dear President Gilman,

Your note of this date is received. I am sorry that I shall not see you before I leave, - I have been extremely busy and deferred going to Baltimore until this week. Of course I do not intend to do anything but obtain what information I can about men and things for the University. I shall

be home by the middle of
September. If there are half
a dozen Students who will meet
me twice a week for three months
or so I will take up the
subject of Hygiene with them
including such topics as Vital
Statistics - Ventilation - Water
Supply - Food. Habitations
Sewage and Sewage disposal,
Erm theory, Disinfection,
^{mismanagement} ^{sanitary mispendence}
Guarantee, Management of
Epidemics etc etc - in short the
questions which interest Health
Officers and Sanitary Engineers.
I should lecture - direct reading,
prepare subjects for investigation,

ask questions etc - in short "teach"
as well as I could. If this meets
your views you can make the announce-
ment in such form as you deem best.

I would prefer not to attempt to
give any public lectures this winter
as I shall not have time to properly
prepare anything new.

I sail July 2 on the Gallia.
My European Address will be
"Care of the Sanitary Engineer
92 & 93 Fleet St
London.

On landing I shall probably go at
once to Edinburgh - thence to London
Brussels, Bonn, Frankfurt, Heidelberg
Wurzberg, Leipzig, Berlin, Kiel
Copenhagen, the Hague, Amsterdam

and possibly thence to Paris.
Hoping that you will have a pleasant
Summer, and with kindest
regards to Mrs Gilman I
remain

Yours very sincerely
John S. Billings.

I have not heard from Dr Webb
but will write to him in a
few days.

J. H. U.

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PRESIDENT'S OFFICE

Dr Billings
Sept. 29/84

Washington D.C.

Sept 29 /84

Dear President Gilman,

I send you herewith the copy of the Testimonials of Dr Matthew Hay of which I spoke to you when in Baltimore last week. While in Europe this summer I had an interview with Dr Hay and was much pleased with him. He is a large, fine looking, man, of good presence and address, about 38 or 40 years of age, unmarried but, I think, engaged. Dr Sander Brunton and the professors of The Edinburgh School recommend him in the strongest terms, affirming that he

is the best man known to them
for the Professorship of Pharmacology
in the Johns Hopkins University.

I think he can be secured for
the place - the great inducement
to him being the opportunity
of making original research
and of having^a laboratory and
apparatus according to his
own ideas. I have satisfied
myself that it will not be
possible to secure either Dr
Sander Bennett or Dr H. C. Wood,
for this Professorship, and
setting them aside I believe
there is no better man available
for the place than Dr Hay.
Even what I have seen and
heard of him I believe him
to be thoroughly competent,

a good Teacher, a man who
will be very agreeable in his
personal relations, and who
will do good original work.

I would therefore respectfully
recommend that the subject of
his appointment as Professor
of Pharmacology be favorably
considered and that he be
communicated with in order
to ascertain his views and
wishes with regard to the time
when he can accept the place
etc in case his appointment
is decided upon.

Very sincerely yours,
John S. Billings

President D. C. Gilman
Johns Hopkins Univ. June

P.S. As the Copy of Mr
Hay's Testimonials belongs to
this Library will you please
see that it is returned when
no longer needed by you.

Dr Hay (1)

230, Union Street,
Aberdeen

28th October 1874

Dear Dr Billings:

Your letter relative to
the Chair of Pharmacology
& Therapeutics in John
Hopkins University reached
me on Saturday. It is
superfluous to say that
I am greatly pleased that
the Governors of the Uni-
versity have done me the
honour of offering me
this Chair; an honour
which, no doubt, I
owe mainly to your

Recommendation

2/ Recommendation of me. ✓
may say frankly at once
that I am disposed to
accept the appointment. but,
before I do so definitely,
there are one or two
points in which I should
like to have some information

1. Will the duties of the
Chair embrace the teaching
of Clinical Medicine in
the John Hopkins Hospital?

*see
orig
letter*
You mentioned to me when
I met you in London that
there was a desire on the
part of the Authorities that
the professor should undertake
such teaching. For my
own part, although I expressed
an opposite opinion then, I
have now after careful con-
sideration

(3)

Education of the matter came
to believe, that it would be
a valuable adjunct to
pharmacological research,
to have the opportunity of
applying the results of such
research in the treatment
of disease. The latter part
of the proposed title of the
Chair leads me to suppose
that the Authorities of the
University are of the same
opinion. I am ^{therefore} quite
prepared to undertake the
charge of certain of the
medical wards, and also
to share in the teaching of
clinical medicine, in order
to have the necessary material
for 'Applied' Pharmacology.

I may add that I spoke
with Lauder Brunton on
this subject shortly after
meeting you, and his
opinion

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was in hearty accordance with
the one I have now expressed.

2. Will the professor be
expected to deliver a system-
atic course of lectures
on pharmacology & therapeutics
each session: or will he
be allowed to give lectures
on special departments
of the subject from session
to session?

The answer to this question
is almost a matter of indifference
to me: but I have asked
the question mostly in order
to gain some notion of the
system of lecturing practiced
in the University.

3. Can you give me some
definite idea of what may
be allowed the professor,
(after the department is in
good working order) for wages
of Assistants, servants, and
laboratory

red. ^{will} laboratory expenses? If you
cannot do this, it may help
me if you tell me what
is presently allowed to the
professor of biology.

4. In the event of my definitely
accepting the appointment,
it may save further writing
if I now ask you, what
will be the limit of the
grant to be allowed me
for the purchase of
apparatus for the equipment
of the department? In
case I should not be able
to visit Baltimore before
finally leaving this
country it would be
important to know to
what extent I could
order apparatus here.

The

6/ The apparatus will in great part resemble that in use in the physiological & chemical departments.

I should also wish to know ~~that~~ if money will be allowed for the formation & maintenance of a small library in connection with my department. If this is so, shall I be ^{so long as I shall get money in Europe} justified, & in picking up, as occasion offers, special memoirs, etc. on pharmacological and therapeutical subjects — such memoirs & publications as will be directly useful in the prosecution of research, but which it may be difficult or impossible to purchase when wanted, owing to their being out of print.

5- As my course of lectures
in Medical Jurisprudence
& Toxicology in Aberdeen
University - closes at the
end of January, may I,
as your letter apparently
implies, consider myself
from the beginning of February
in the service of Johns
Hopkins University? If so,
I shall intimate to the
authorities here that I resign
my present Chair at the
end of January. The
advantage of giving up
my present appointment
at the soonest possible time
is that I should thus be
enable to proceed to the
Continent in February, ^{or march}
and see the laboratories &
classes in active winter
work. Or I could go to
Baltimore

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Baltimore in February (as
cannot possibly do so earlier)
and gain some idea of
requirements. Should I
adopt the former course,
I need go to Baltimore
after the close of the winter
Semestre, viz. in April,
and return to Europe to
purchase apparatus, etc,
& again visit the various
schools. ^{during the summer season} I am anxious
to be thoroughly conversant
with all the methods of
research in use in the
best of the pharmacological
laboratories of the Old World
and wherever I think I
have something to learn I
hope to be able to engage
in a bit of work in the
particular laboratory for

22
a few weeks. There (9)
looking-on is not enough.
In this manner I shall
require time to do all
I want, so that it is
advisable I resign my
present office as soon
as possible.

I can hardly hope
to have all these questions
answered in your next
letter, but I trust
you will answer as
many of them as you
can. I should feel
greatly obliged to you
if, at the same time,
you send me a prospective
or calendar of Johns
Hopkins University.

With kind regards, & wishing
to hear from you soon,

I am,

Yours very truly,

Matthew Hay

P.S. I suppose the Calendar
will ^{inform} me when the
Session ^{commences} begins next year (Sept.)
If not, kindly tell me. Also
give me a rough idea of the
kind of work expected of me
during my first winter, so
that I may begin at once
to prepare diagrams, etc. if
necessary.

My age is twenty-nine.

Dr. John S. Billings.

Surgeon U.S. Army.

Surgeon General's Office.

Washington D.C.

J. H. U.
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PRESIDENT'S OFFICE

Washington D C
Dec 6 /84

Dear President Eilman

I return herewith
the letter to Dr Hay with enclosure.
It seems to me all right. I
will write to him in a day or
two. I hope to have
Memorandum on Hospital Organization
ready to talk over by the end
of next week. give

If you could ~~tell~~ me ~~with~~
~~some def~~ your [^] opinion as to
the proper answer to the following

questions I should be glad to have them.

I. What Professors or Teachers in the Medical School would the University prefer that the Hospital should appoint and bear the expense of?

II What do you think the Hospital should do for the resident Students besides providing lodging?

That is - should they be charged enough to pay the actual expense of board etc - say \$25.00 per month?
[quite reasonable]

III Besides the providing for Medical Teachers & Medical Students referred to above - and the expenses connected with the Dispensary, Amphitheatre

& Pathological Building, what other expenses connected with the Medical School would you suggest as proper and desirable to be borne by the Hospital?

Of course I am asking only for your personal opinions or suggestions, my object being to get as clear a statement as I can make of the Maximum demands which the University will make or may make in the Hospital.

Very respy & sincerely yours
J S Millings

President J C Edmund

Dr. Billings

Dec. 6/84

Sir,

I am reluct.^d to make an estimate
on the points you name. The un-
der so many uses for money that
it wd be glad to have the Hospital
assume all expenses wh. it is
willing to bear: but as the interests
at stake belong to both Corporations
I think a friendly conference as to what
wd be a reasonable arrangement would
be much wiser y^e any demand or request
from the Trust or any of its officers, to
be modified or perhaps declined by the
Hospital

J. H. U.

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PRESIDENT'S OFFICE.

230. Union Street.
Aberdeen.

9th February. 1885.

Dear Dr. Gilman,

I received your kind letter and the accompanying resolutions of the Executive Committee at the end of the year. I must apologise for having delayed so long in replying to you; but I have been anxious to consult as many of my friends as possible, and that is a tedious proceeding, especially as I am considerably removed from most of my friends since I came to Aberdeen.

The inducements held out by the Johns Hopkins Trustees are cogent, especially in the direction of opportunities for the active prosecution of scientific research, that I have resolved to accept their offer of the Chair of Pharmacology and Therapeutics.

(1) I presume that the Chair in respect both of status and emoluments is similar to the others. Dr. Billings in his first letter informed me that there was a strong probability of a retiring allowance being granted. I am not immediately interested in this, and hope not to be for very many years, yet as I am turning up this in

connection with ~~the~~ resignation of my present Chair, I shall be glad to have your assurance that the Trustees are likely to recommend a scheme of retiring allowances. Of course such a scheme is of less or no importance if the salaries are large enough; but from all I can ascertain regarding the cost of living in America, it does not appear that an adequate margin can be spared from the present salaries for the ~~purpose~~ self-provision of such an allowance.

(2) I was certainly somewhat surprised to learn that the Executive Committee had determined

determined to defer the date
of my actual appointment
until January 1887. I have
no doubt they have very
satisfactory reasons for it.

For my own part, I must
own to a slight feeling of
disappointment, solely because
of the loss of time it involves
in getting into harness at
the most precious part of
my life. time. Otherwise, I
am rather better pleased
to remain here for two years.

If the hospital is to be finished
in ~~1887~~ the autumn of 1887,
it is very desirable that
my laboratory should be in
working order by that time.
I have no idea of the time
required to build and
Equip

Equip a laboratory in the
State, but I suppose it
cannot be done in much
less than a year. If that
is so, I think it would
be advisable in order to
prevent loss of time, to have
the plans sketched & applied to,
and the building begun in
the autumn of next year
(1886). If the Trustees
approve of this, then perhaps
they would not object to
(c) paying my travelling expenses,
should I take a trip to Balti-
more in 1886, and arrange
about plans, etc. This would
have the advantage also
of enabling me to know
definitely what apparatus,
etc, would be needed,
and

and which I would purchase
on my return to Europe and
while spending some of the
winter months in the
Continental Laboratories.

(a) With respect to the proposed
Salary, On the assumption
that it is the same as
that of my colleagues, I
have no objection to it. Only I
might suggest for the con-
sideration of the Trustees,
whether, since the appointment
is to be post-dated by two
years, I might not be
allowed to reckon those two
years as years of service,
and begin in 1887 with \$4500.
And I should hope to render
myself in some degree fairly
entitled to it, for during
this

this and next year I hope
to be busy with the preparation
of diagrams and collection
of materials for my pro-
spective office. My salary
here is also yearly increasing,
and will, by 1887, if the
difference of the cost of living
be allowed for, be almost equal,
if not quite equal to that
which the Trustees offer.
Indeed I may say, that
while I am anxious to
have enough to live comfortably,
it is not the salary which
induces me to go to Balti-
more. It is the prospect
of having a well-furnished
and well-endowed laboratory.
While in Scotland the professors
themselves

are well paid, the laboratories are very deficient and have practically no endowment. Moreover we have no fellowships, and therefore no young men to undertake research.

(d) The Committee state that I shall not be allowed to engage in private practice. If I am appointed to the Hospital Staff, as I earnestly hope to be, for account of the great advantages of such a position in ~~the~~ study of the action of remedies, do you think they would object to my attending an hour a day or my second day to private consulting practice? I have always done this both in Edinburgh and Aberdeen, and have never found

found it to appreciably interfere with my University work. It gives me the advantage of seeing a class of cases, and certain forms of disease, which one never meets with in hospitals. All the most interesting theoretical cases I have had, have been, it so happens, among these patients. Although

I should much wish to have this privilege, yet I shall leave it entirely in the hands of the Committee, feeling assured they will do whatever they believe will best promote the interests of the School.

I shall be glad to hear from you what the Committee decide

decide. I have had an
addit^{incenting}ional ~~to~~ gain the
Johns Hopkins staff since
I heard from Professor
Ball, the Irish Astronomer-
Royal, of the very admirable
qualities of the President.
The Professor was in Aberdeen
at the end of last month
delivering a course of
lectures on Astronomy, and
one day when he was
lunching with me I was
delighted to find he had
recently been in Baltimore
and had met the
President & several of the
staff of Johns Hopkins
University.

With kind regards.

Yours very truly

Matthew Hay

P.S. I forgot to say that if
the Trustees agree to my
proposal as to ~~the~~ salary,
I shall myself pay the
expenses of my trip in
1886.

Dr. Kay

to
Pres't Gilman

Feb. 9./85

Ans
on letter Book
June 29

230, UNION STREET.
ABERDEEN.

30/6/85-

My dear Sir,

I addressed to you a
post card acknowledging
receipt of your letter contain-
ing the resolutions of the
Committee. But it appears
to have gone astray. It was
a mere note of acknowledg-
ment, as I meant to
write you at length later
on, after some matters had
been settled which were
then in a state of un-
certainty: and I was

on the point of writing when
your second note arrived.

I still adhere to my
decision to accept the
appointment, and I am
sincerely obliged to the
Committee for yielding to
my request in respect of
the salary.

As regards private practice,
I have no doubt that
the Committee are acting
in ~~the interests~~ what they
believe to be the interests
of the school and of medical
education generally in
restricting me to hospital
practice. In this I
accept their decision, as

they must be the best
judges of the requirements
& objects of the School.

One reason of my delay
in writing you was the
hope that I might be
able to say when I could
visit Baltimore. I had
half-intended to do so
this autumn. But cir-
cumstances of a domestic
kind will, I now find,
preclude the possibility
of this.

It was stated in a
previous letter of yours that
my salary would begin
with January 1887.
Will this necessitate my
beginning work in Balti-

more than, or shall I be
permitted to spend a few
of the first months of the
year in the European
Continent, visiting the
various schools, examining
apparatus & if need be,
doing a little laboratory
work?

As to the publication
of my appointment to
Johns Hopkins University
~~shall~~ have no objection unless
for the reason that, as I
am still to be 18 months
in Aberdeen, it may inter-
fere with my practice
here and even to a
certain extent with my
relations to my colleagues

+ my students. It may be
advisable, therefore, not to
make it public as yet.
Only a very few of my
intimate friends on this
side the Atlantic know
of my intended emigration.

I was gratified by
the kind manner in
which, as you stated, my
last letter had been received
by the Committee. I trust
I shall fulfil their kind
expectations + prove a
diligent + successful
worker in your University.

With warm regards,

Yours very truly,

Matthew Hay

D. C. Gilman, Esq. LL.D.,

President,

Johns Hopkins University.

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S. Hay

230, UNION STREET.

ABERDEEN.

30th June, 85.

My dear Dr. Gilman,

I received your
kind letter this morning.
I am pleased that
the Committee repose
so much confidence
in me as to leave
the arrangements in
connection with my
new sphere of work
mainly in my own
hands. I think they

may rest assured, that
in these arrangements
I shall do nothing
but what conduces
to the interests of the
University, or to my
own interests as a
future teacher in
the University.

I am glad to know
that I shall have
an opportunity of
meeting Dr. Welch
in autumn. As our
vacation is during the
months of August, Sept.,
& October, and I
might chance to be

out of Aberdeen for
a week or two during
these months, will you
kindly ask Dr. Welch
to write ^{me} when he
expects to be in Scotland,
and at the same
time to send me, if
possible, some address
in Britain to which
I can send a note ^{telling} him of my
~~forming~~ ^{future} movements, in the
event of his being
unable to inform
me of his arrangements
until within a few
days of his leaving
the States? It is
just possible that I

might be in Edinburgh
when he reaches Scotland.
If that were so, he would
be saved the journey to
this northern city. I
hope, however, that I
shall be at home when
he visits me, and
that I shall have
the pleasure of enter-
taining him. Will
you kindly tell him
so?

With warm regards,

Yours very truly,
Matthew Hay

or Hay

230, UNION STREET.

ABERDEEN.

30th June 85.

My dear Dr. Gilman.

I have this moment
perceived from a
re-perusal of your
letter, which I read
somewhat hurriedly
this morning before
beginning my lecture,
and which I had
not beside me when
I replied this afternoon,
that Dr. Welch is
already in Europe.

That being so, I cannot
of course, ask you
to communicate to
him what I wrote
you today. If he
arranges to spend a
few days in Scotland
there is no chance
of his failing to
see me, even though
I should not chance
to be in Aberdeen when
he comes, as there
is no likelihood of
my being out of
Scotland.

Yours very truly,
Matthew Hay

UNION POSTALE UNIVERSELLE

POST CARD—GREAT BRITAIN & IRELAND

(GRANDE BRETAGNE ET IRLANDE)

THE ADDRESS ONLY TO BE WRITTEN ON THIS SIDE.



Dr. Gilman
President

Johns Hopkins Univ^y

Baltimore. Md.

United States

Dr. May
July 13/85

sent
Report
Register
circ. 41

July 27

230. Union St.
Aberdeen

13/8/85.

I have just received a
copy of the University Circular
containing a programme
of next session's work. I
am much indebted to
you for sending it. For I
suppose it has been sent
at your direction. As I
have no other papers bear-
ing on the University, I
should feel ^{much} obliged to you if
you would ask your publishers
to send me copies of the
Annual Register and
Annual Report, & of any
of other papers that you
may have at your disposal
& that may be of interest
& value to me. Yours &c. Wm
M. Hay

Wm

X

University of Aberdeen
Scotland

14th Aug. 1886.

Dear Dr. Gilman,

It is with deep regret
that I write to place my
resignation of the Chair of
Pharmacology in Johns Hop-
kins University in your hands,
with the request that you will
be pleased to lay it before the
Executive of the University. I
trust there will be no difficulty
in their acceptance of my
resignation. I feel compelled
to take this step by the develop-
ment which private and

Personal matters have taken
during the present year. I
might have written you earlier,
but I wished to give so serious
a step the utmost deliberation,
the more so as I am genuinely
disappointed in being prevented
by uncontrollable circumstances
from joining the staff of
Johns Hopkins. I feel that
I am laying aside an
opportunity for a useful-
perhaps an honorable - scientific
career such as may not offer
to me again.

I have to thank you with
all my heart for your great
kindness in your communications
with me, and for the insight
into the noble, generous, catholic
and Christian spirit which

animates the new School in
Baltimore, & which I have
gained many through your
published addresses. I have
also to ask you to convey to
the Universal Executive my
warm thanks for the very
great and highly valued
honour which they conferred
on me when they appointed
me to be the first occupant
of their Chair of Pharmacology.

I have written today
also to Dr. Billings in London,
informing him of my resignation,
in order that he may have
an opportunity of making
inquiries with regard to
my successor while in Europe.

With kind regards,

Yours very truly,

Matthew Hay

Dr. Gilman,

President of Johns Hopkins Univ.
Baltimore U.S.

Memorandum de
Dr. Hay - submitted
to the Spec. Comm.
Dec 1. 1884, and
amended by him.

Read to Dr. Billings
Dec. 4. 1884

Sent to Dr. Hay with
a letter, Dec. 5. after
approbation of Judge
Brown

from January 1, 188⁷, so that there may be ample time for consultation, and if thought best, that the scientific courses of the Medical Department may begin in October 188⁷.

II.

Services expected. The Trustees will expect from the Professor a systematic course of lectures to be given annually; special courses from time to time on subjects of immediate interest; and the guidance of laboratory work. In respect to clinical instruction, they cannot speak until the Hospital Board determines on the organization of the Hospital Staff, but it seems to the University ~~that it is~~ desirable that clinical instruction be given by Dr. Hay.

III.

Laboratories, helpers, and the purchase of apparatus. The Trustees cannot speak as yet with definiteness;—but they intend, on consultation with the Medical Faculty, to do what is requisite for giving full efficiency to this department of the University.

IV.

As to Salary, - the Committee will recommend to the Board a payment of \$4000. per annum for two years from Jan. 1. 1887; at \$4500. per annum for the two following years; and then of \$5000. per annum.

~~It is expected that the~~ Medical professors ^{be allowed} who receive this salary will not engage in private professional practice.

Dr. Billings
to
Dr. Hay
Oct. 11/84

1 Copy.

J. H. U.

51

PRESIDENT'S OFFICE.

Washington, D.C.

October 11, 1884.

Dear Doctor:

Immediately after my return I recommended to the authorities of the Johns Hopkins University the establishment of a chair of Pharmacology and Experimental Therapeutics (the precise title to be determined hereafter), and your appointment as Professor in that chair.

These recommendations have been favorably considered, and I am now authorized to write and ascertain definitely whether you will accept the chair, when you could come, etc.

First, - as to salary. The Professors have thus far been appointed upon a scale of increasing compensation, and in the Medical Department the figures are \$4000.00 per annum for the first two years, \$4500.00 for the next two years, and \$5000.00 thereafter. The subject of a retiring pension in case of age or disability has not yet been settled and I can say nothing definite with regard to it, but my personal belief is that such a system will be established. If you accept the position I think it would be desirable that you should commence work in Baltimore next September. Your appointment, however, with salary might commence from the time,

next spring, when your duties at Aberdeen cease, as you might then visit the Continent to look at Laboratories, select apparatus etc. Perhaps you would prefer to come over during the coming winter, sometime, and have a look at the ground, make the personal acquaintance of some of your associates, etc., and decide what you want to begin with.

You will have little teaching to do, in the ordinary sense, for the first two years; you will probably have a few advanced students, mostly graduates, who will assist in experimental work.

I think that, from what I said to you in London, you will understand the situation. The field is wide and clear, you will, I think, be pleased with your associates, and with the manner in which your plans for work will be forwarded.

Hoping to hear from you very soon,
I remain,

Yours very truly,
(sig'd) John S. Billings

Dr. Matthew Hay,
etc etc.

P.S. In replying, please mention your age,

and address Dr. John S. Billings, Surgeon
U. S. Army, Surgeon General's Office,
Washington, D.C.

Dr. Billings

Washington D.C.

Nov 11 /84

Dear President Gilman,

I enclose Dr Hay's

reply which is, I think, satisfactory.
The "Canniness" which pervades it is not a
bad sign. With reference to the passage
scored in red, I did not tell him that
the Authorities of the University wished the
Professor of Pharmacology to do clinical
work — but I was especially careful not
to commit the University to any definite
plan, — but I did tell him that
I, personally, thought such an
~~arrangement~~ arrangement very desirable.

His letter came this morning and
I shall not answer it until I see
you. I presume, of course, that
the formal reply will be made

by you. I will endeavour to
prepare an abstract of my remarks
on the study of Hygiene for your
Circular. I shall probably go
to Baltimore on Saturday afternoon,
but will go at any time you wish.

I return the statement for the
Illinois Board, the only suggestion
I have to make on it is to strike
out the words enclosed in red brackets
and insert those enclosed in blue.

Very sincerely yours

J. S. Milling.

J. H. U.
51
PRESIDENT'S OFFICE
Washington D C
Nov 18 /84

Dear President Gelman

I have yours of the
17th and enclose herewith a copy
of my letter to Dr Hay.

I ought to have sent this copy
to you with his letter and
apologize for not having done
so, I was very busy the day his
letter came, and the omission to
send the copy of my letter was
due solely to inadvertence

Very sincerely yours
J. B. Illing

Dr. Billings

Nov. 18/84

To Dr Billings,

To Dr Billings
=

Dec. 1/94

To
Dr Billings
Dec. 1/94

To Dr. J. S. Billings,

Dec. 1, 1884

The Committee have had a long talk on the medical faculty & are of the opinion that it will not be desirable to begin instruction before the Autumn of 1887. Under these circumstances they would prefer that Dr. Kay's appointment date from Jan. 1, 1887, & they wish me, before writing to him, to communicate to you a proposed memorandum. If you are going to be in town Wednesday or later in the week, will you not let me have an opportunity to see you. If ~~if~~ you are not coming here, I will write you more at length.

(Signed) D. C. Gilman

Copy -

J. R. Bace

J. H. U.

51

PRESIDENT'S OFFICE.

J. H. U.
51

PRESIDENT'S OFFICE

Johns Hopkins University,

mailed Dec. 5
Baltimore, December 4 1887

Dear Sir,

Cover

The Executive Committee of the Johns Hopkins ^{University} Hospital
have learned through Dr. Billing that you have favorably
considered the overtures which have been made to you
by a resolution of the Trustees which were passed on
the 6th of October, - and of which I enclose an official
copy. They are much gratified by the prospect of se-
curing ^{the cooperation of} a gentleman of such professional distinction
as you, ^{and} they anticipate a satisfactory solution of
the incidental questions which you have raised in regard
to the work here proposed. As to the time of beginning
it now appears that the Hospital will not be opened
until the autumn of 1887, and as there are as yet no
medical students in this university, & no buildings
adapted to medical instruction, even in a single de-
partment, the Committee would prefer to have your
engagement begin in January 1887, & your actual in-
struction in the following October, & they hope to hear
that this arrangement will be acceptable to you.
If this is so, there will be an abundance of time to con-
sider secondary questions; but they have authorized
me to say that they are agreed upon the points re-

ferred to in the enclosed memorandum. If your
assent is obtained to these suggestions, they will
be promptly submitted to the Trustees for their
ratification; but if any modification in them
seems to you important, will you be so kind as
to address me on the subject, and I will at
once communicate your letter to the Executive
Committee.

I am, dear sir,

Respectfully & Truly Yours,

D. C. Gilman

President of the Johns Hopkins
University.

Dr. H. Hay

re re re

to
Dr. Hay
see 4/84

Johns Hopkins University.

Baltimore, Dec 5 1884

PRESIDENT'S OFFICE.

Dear Dr. Thomas

Have you any suggestions to make
as to the enclosed letter? Judge Brown
has seen it - I told Dr. B. what I
proposed to say & read him the
memorandum - He is afraid that
he may lose Dr. Berg - & is not
quite prepared to agree with the
Committee - regard to private
practice -

Yours Very truly
D.C. Gilman

Dr. J. C. Thomas

8891

to

Dr Thomas

see 5/24

THE WESTERN UNION TELEGRAPH COMPANY, OF BALTIMORE CITY.

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220
N. de BREE, President.

NUMBER	SENT BY	REC'D BY	CHECK
31	Ingo	20 Callers	

Received at _____ Dec 5 1884.

Dated, Washington D.C.

To Pres D K Selman

Perhaps I had better see
Letter before I write if
you will send it to
me I will return or
forward it as you prefer

J. H. U.
51
PRESIDENT'S OFFICE

This telegram has just been received at the office in J. S. Billings where any reply should be sent.

DIRECT WIRES.

Telegram
from
on Billings
see 5

J. H. U.

51

PRESIDENT'S OFFICE.

Dr. Matthew Hay

Feb. 1885

At a meeting of the Executive Committee held this day, a letter from Dr. Hay, dated Aberdeen, Feb. 9, 1885, was read, and the following minute was adopted:

1. The Committee assent to his suggestion that the salary begin January 1, 1887, at the rate of \$4500. per annum, and they will welcome a visit from Dr. Hay at any time previous to that date. But they leave it to him to judge whether it is worth while for him to incur the expense of such a journey.

2. With regard to private practice, - the Committee are not disposed at present to withdraw from the position they have taken in their action of November 30, 1884, for the following reason. Medical education in the United States now suffers from the fact that the chairs are almost always filled

by practitioners, and consequently
the scientific work of the Schools
of Medicine has been less efficient
than it ^{should be.} ~~would otherwise have been.~~
It is thought best ~~here~~ to initi-
ate ^{our} ~~the~~ Medical School by appoin-
ing several teachers who shall not
engage in practice, ~~and~~ The Com-
mittee hope that Dr. Hay will
appreciate the motive which con-
strains them to stand firm upon
this point at the beginning of their
undertaking.

2. With regard to a retiring
allowance, the action taken by
the Trustees in July 1881 may be
communicated to Dr. Hay.

3

3. The Trustees are considering
the subject of Pensions, but are
not yet ready to announce their
conclusion.

To Dr. Hay
Minute of
Executive Committee
Mar. 2. /85